VISION
Cincinnati Museum Center will be known for its commitment to understanding the richness of our past, present and future by providing world-class learning experiences for children and adults.

MISSION
Cincinnati Museum Center inspires people of all ages to learn more about our world through science, regional history, and educational, engaging and meaningful experiences.

PROFILE
Cincinnati Museum Center is a one-of-a-kind, multi-museum complex housed in Union Terminal, an historic Art Deco train station and National Historic Landmark. Museum Center’s major offerings include the Cincinnati History Museum, the Museum of Natural History & Science, the Duke Energy Children’s Museum, the Robert D. Lindner Family OMNIMAX® Theater and the Cincinnati Historical Society Library. Museum Center is the largest cultural institution in the City of Cincinnati, with more than 1.3 million visitors per year. Museum Center’s permanent and temporary exhibits are supported and complemented by a state-of-the-art collections and research facility, The Geier Collections & Research Center, in-house and outreach educational programs, teacher workshops, day camps, public lectures and programs, tours of historic sites and community-wide cultural events.

In addition, Museum Center co-owns and co-manages the Richard & Lucile Durrell Edge of Appalachia Preserve System in Adams County, with the Ohio Chapter of The Nature Conservancy. The Preserve is the largest privately-owned protected natural area in Ohio at 14,000 acres. It provides critical habitat for more than 100 rare plant and animal species. The Eulett Center is Museum Center’s research and education facility at the Preserve. It has increased staff’s research capabilities, greatly expanded opportunities for educational programming and has enhanced the Preserve’s relationship with the Adams County community.
DEAR FRIENDS,

We have been in the West End community, here at Union Terminal, for 20 years. In that time, our institution has seen tremendous positive growth. As we consider our role as a cornerstone for progress, our vision for Union Terminal, our museums and research, special exhibits and films, position Cincinnati Museum Center as a true economic catalyst for the area. This can only be accomplished through robust investments in modern science and technology—both at the content level, and as we work towards a full restoration of the building.

From a content perspective, we are ready to merge the interactive and inquiry-based approach typical of science centers with access to our centuries of real specimens and new research on natural history. We feel this will result in a new kind of science museum in Cincinnati. This re-imagined learning and exploration space will be home to world-class experiences that demonstrate the dynamic nature of our planet and science from the past, present and into the future—while inspiring a new generation of young scientists and innovators!

This fall we convened a Sustainability Workshop to help develop a framework for a sustainable future for Union Terminal. More than 50 national experts, community leaders, design professionals and interested stakeholders gathered to discuss ideas and concerns regarding green building technologies and our beloved National Historic Landmark. We were able to re-think basic transportation issues, discuss the expansion of the Green Roof program and re-imagine the use of the site as a public amenity for the city. Some of these ideas are readily achievable, some are part of a long-term strategy, but they all serve to move us toward our vision for Union Terminal.

We’re looking forward to 2011 as the rich history of Egypt will come alive in our upcoming exhibit, *Cleopatra: The Search for the Last Great Queen*. We will be partnering with organizations across the region to get the word out about the exhibit, and are certain it will be a hit with all who see it. We hope that you will visit us during the holiday season as we have an endless list of programming and holiday fun on tap, and hope to see you again in February with the opening of *Cleopatra* on February 18.

On behalf of the staff and Board of Trustees, happy holidays and thank you so much for your support of our efforts as we continue to aspire towards progress now and into the future. It’s what has made these first 20 years such a great success!

SINCERELY,

Douglass W. McDonald
President and CEO

Otto M. Budig, Jr.
Chair, Board of Trustees

ABOUT THE COVER ARTWORK

The painting featured on the cover, *Visual Memories of Union Terminal*, is by artist Beverly Erschell. This Northern Kentucky resident is a devoted supporter, and she recently donated this piece to our permanent collection. We are so pleased to have her work represented, as she is one of Greater Cincinnati’s most highly regarded painters. In addition to portraits and domestic interiors, Beverly often paints Cincinnati landscapes in her lush and vibrant style. In this work, Beverly captured Union Terminal’s incredible Art Deco architecture and even infused interior elements, like the recently restored Cincinnati Dining Room ceiling mural by Pierre Bourdelle, into the sky of the painting. Union Terminal’s heritage as a transportation hub is also represented with the automobile, train and airplane.

New and returning donors who make a gift of $1,000 or higher will receive a limited edition print of *Visual Memories of Union Terminal*. The Erschells have generously donated the cost of the prints.
WHO ARE THE LEADERS OF TOMORROW?

With 20 years of exhibits, programs, hands-on learning, OMNIMAX films, and outreach at Union Terminal (and many more years as legacy institutions before our move here), we’d like to think that we’ve helped develop, shape and grow leaders in our region. As we look toward the future, we know that the leaders of tomorrow are coming through our doors every day—eyes wide with wonder, awe and curiosity.

Our role in shaping former, current and future leaders was recognized nationally by the Institute of Museum and Library Services as a 2009–10 recipient of the National Medal of Museum Service. We were nominated locally by
We are investing in programs that cultivate young minds to make Cincinnati, and our society at-large, more productive and vibrant.

long-time community leader the Honorable William Mallory, Sr., with letters of support from parent and Museum Center Member Margaret O’Donoghue and public school teacher, Marie T. Dornbusch. This prestigious honor (the Oscar® of the museum world) is awarded to outstanding museums and libraries that make exceptional contributions to their communities, and demonstrate extraordinary and innovative approaches to public service, inclusiveness and community outreach.

We were so excited to receive this national award in Washington, D.C. and were honored that Faith Anne Brown, one of our Youth Program graduates could help us accept it. Faith Anne developed her sense of leadership by working with our visitors, digging for dinosaur bones in Montana, and sharing life experiences with other Cincinnati area teens. She is now a graduate of St. Ursula Academy and Howard University with an honors degree in chemistry. She is currently a program specialist at the U.S. Department of Veterans Affairs Office of Research and Development, and more recently started graduate school where she hopes to earn a Master of Public Health.

Didn’t know we had a Youth Program? It is running behind the scenes every day, directly touching more than 1,600 young people (about 150 each year) from a truly diverse mix of backgrounds, schools and experiences across the Greater Cincinnati-region. Without ever realizing it you have undoubtedly encountered Youth Program members showing off hissing cockroaches from Madagascar, dressed as ladies and gents of the 1850s, or trading knowledge of nature for points.

Additionally, our youth are exploring colleges, visiting other museums around the country, shadowing business and industry professionals, participating in leadership and personal development workshops, and even digging for archeological treasures. And the results? A 100% high school graduation rate. 99% are enrolled at a four-year college while the remaining 1% have enrolled in technical school or joined the military. 90% have received some form of scholarship, several with full-tuition. Three have even been named National Merit Scholars!

Shaping leaders now and for the future is a legacy we will continue to build.

A building block for this future is our engagement with the Southwest Ohio Regional STEM Hub of the Ohio STEM Learning Network (Science, Technology, Engineering and Math). As an original Hub partner, we are helping connect with K–12, higher education, community and business to address the goal of growing more high-tech, highly skilled and trained workers.

We hosted STEM Night this spring for more than 400 students from Taft Elementary and Hughes STEM High
School and their parents where our staff, and volunteer scientists from GE and Procter & Gamble, presented activities and demonstrations. We also hosted the 2010 STEM Spring Conference for more than 200 teachers who sampled the museums and learned from regional experts. Our programming experts shared knowledge on how to develop and run a successful STEM program, and how to do it on a budget, most recently at the fall conference at the University of Cincinnati.

And, at the youngest levels of scientific inquiry, we are training early childhood Head-Start teachers in Northern Kentucky—through a PNC Grow Up Great grant—on how to present science in their classrooms.

At the heart of all of these efforts is a focus on sustainable growth and development within our community. We are investing in programs that cultivate young minds to make Cincinnati, and our society at-large, more productive and vibrant.
PRESERVING OUR MOST PRIZED ARTIFACT FOR THE FUTURE

It’s our most prized artifact, but as a National Historic Landmark, it’s also one of our community’s biggest cultural assets.

As part of the restoration and renovation project already underway to make critical repairs to Union Terminal, a demonstration green roof was added to test how we could apply green roof technology on all of the flat roofs of our National Historic Landmark building. This demonstration project was made possible by a generous grant from the Metropolitan Sewer District of Greater Cincinnati; the U.S. Department of Energy; Hamilton County; the City of Cincinnati and the State of Ohio. You can watch our green roof grow via “Green Roof Webcam” from a link at www.cincymuseum.org.

The restoration of the Cincinnati Dining Room and the second-floor Historic Dining Rooms—which haven’t been seen by the public since the 1940s—are now complete and are absolutely stunning! The intricate murals on the ceilings of both of these spaces were covered over for decades, but now we can see bright colors and creative designs as Pierre Bourdelle originally intended. The beautiful bird’s-eye maple veneers have also been fully restored and were donated by M. Böhlike Veneer Corp in memory of Marc Böhlike, who felt passionately about restoring Union Terminal.

This initial phase of restoration was funded in part by proceeds from the 2004 building repair and maintenance levy. Most recently, in 2009, 67% of Hamilton County voters enthusiastically supported the 5-year renewal for a smaller levy for the maintenance of Union Terminal. We continue to work with Hamilton County commissioners and other donors, to address the remaining long-term capital needs of the building. It’s our most prized artifact, but as a National Historic Landmark, it’s also one of our community’s biggest cultural assets.

It is the incredible learning, playing and memory-making that goes on inside the building that invigorates Union Terminal. In the past year, you enjoyed feature films in the OMNIMAX Theater like Under the Sea—which broke weekly records—and special exhibitions like Dinosaurs Unearthed, Lost Egypt and GOLD. You’ve most recently seen America I AM: The African American Imprint, which is open through January 2. This exhibit is the result of a collaboration between noted broadcaster Tavis Smiley, Arts and Exhibitions International and Cincinnati Museum Center. In addition to presenting the exhibit locally, we are responsible for cataloguing the artifacts and managing their care, transport and installation from venue to venue.

In addition, teams from all three of our museums developed many ways—1,600 hours of programming—to connect the themes of America I AM to local history, science and art. We are sharing the impact African Americans have had on Cincinnati overall, and the history of the West End. Visitors are meeting African Americans from history like 1850s photographer and entrepreneur J.P. Ball; Stephen...
Bishop, a cave explorer who mapped Mammoth Cave in Kentucky; a Pullman Porter and others. Early childhood programs introduce little ones to African American artists and writers, where children can walk away with their own inspired creations. It’s not enough to be immersed into the educational content within the walls of the special exhibit gallery. We want to surround you with the history and ideas that support that experience.

Additional events included a visit from Tavis Smiley and Cornel West, Ph.D., a prominent philosopher, author, critic and professor at Princeton University. Their visit coincided with the arrival of a rare print of the Declaration of Independence—one of the few remaining copies printed on the night of July 4, 1776. Following the installation of the Declaration, Doug McDonald moderated a stimulating dialogue between Smiley and West and an audience of 200 attendees.
This summer we were introduced to the Henan Geological Museum in China through our involvement with the Dinosaurs Unearthed Corporation. Nine Henan dignitaries, including Henan Geological Museum president Pu Hanyong, toured Museum Center and our Geier Collections & Research Center. Impressed by our talented team, they invited us to help design, build and serve as the registrar of record for the new exhibit, Titans of the Ruyang. This 3,000-square foot exhibit opened in November in the North Gallery of the Museum of Natural History & Science, and includes 12 large dinosaur fossils from Henan Province, never before seen in the U.S. Our participation represents a new collaboration and highlights the scientific and educational benefit of sharing specimens, and staff resources.

Our work with museum colleagues from East Asia extends into research as well. As part of a collaborative international research program our curator of zoology, Herman Mays, Ph.D., is working with colleagues from research institutions in Taiwan, mainland China, Japan and the University of

“...The Laboratory of Molecular Ecology and Systematics is an amazing opportunity for high school and college kids alike, and should no doubt be praised as an absolute gem within the institution!”

Kelsey Burns, volunteer
Minnesota, using modern molecular genetic tools to ask fundamental questions about the diversity and origins of East Asia’s birds.

With donations from several private trusts, courtesy of trustees W. Roger Fry and Leonard A. Weakley Jr., Dr. Mays was able to travel to Japan to work with a new collaborator, Dr. Isao Nishiumi of the National Museum of Nature and Science in Tokyo. Their explorations of the Miyake and Hokkaido Islands provided valuable field experience with species and environments the research program is working to understand. Dr. Mays returned from Japan with more than 650 samples from species from the Japanese region. In combination with samples from previous trips, this represents enough material to build several years worth of high-impact research.

The fact that we are an active research institution is important. Our curators are leading ground-breaking work, and continue to contribute to their fields of study. But how does the local community benefit from research like this?

Much of the lab work for this project is done in our Laboratory of Molecular Ecology and Systematics. It’s the perfect opportunity to invite students into the lab. The samples collected provide a wealth of raw material for undergraduate student projects. Through a partnership with Xavier University, students are able to come into the lab to conduct research, and see a project from its
In the past two years, three students who have worked with Dr. Mays have gone on to work in bio-tech.

Kelsey Burns began her work in the lab with her senior research project at Xavier and decided to continue her work as a volunteer after graduation. She says, “My experience has given me an unexpected leg up in every interview I’ve had. Dr. Mays taught me how to be proficient and confident in my ability to perform DNA extraction, PCR, gel electrophoresis, sequencing reactions, DNA sequencing, analysis and record keeping. My experiences at Museum Center have culminated with employment at a biomedical company in Minnesota. The Laboratory of Molecular Ecology and Systematics is an amazing opportunity for high school and college kids alike, and should no doubt be praised as an absolute gem within the institution!”

In addition to Xavier University, we are working with the Cincinnati Zoo & Botanical Garden and Dave Oehler, director of animal collections, on a conservation genetics project studying the Rockhopper Penguin. The study focuses on genetic variation between colonies—and the outcomes will help prioritize conservation efforts. These projects bring new opportunities to students working in the lab, but they also promote collaboration and shared research. The goal for all of the students who come into the lab is that—if they choose to—they will be prepared to pursue careers in the field. In fact, in just the past two years, three students who have worked with Dr. Mays have gone on to work in bio-tech. Our hope is that our investment in STEM initiatives will lead to more stories like these.

Now, we love science if you couldn’t tell already. But as an interdisciplinary institution we also love history. In fact, our history collections are an absolute treasure trove of local and regional artifacts, and we’re adding to that collection through gifts and donations from all over the world. We consider ourselves the region’s archive, and this year received an incredibly exciting gift that reflects Cincinnati’s doll and toy-making heritage—10 dolls designed by P. Goldsmith & Co.

The company was started by Philip and Henry Goldsmith in Cincinnati in 1869. It prospered as a major player in the doll trade, the key to their success being Philip Goldsmith’s 1885 patented corseted doll body. These dolls are very rare, and to have been given not just one, but an entire collection is very special. Phyllis Goldsmith Levinson was Philip Goldsmith’s granddaughter. In 1969, she began to research her grandfather’s history, and the history of the dolls. Over the years she acquired dolls from collectors and enthusiasts from all over the country. Her passion for preserving her family history, and the dolls, is a gift on many levels. The collection of Goldsmith dolls was given to Museum Center in her memory and several can be seen during our holiday exhibit, **Toys Through Time.**

![Student intern, Nancy Yerian, cataloging one of the Goldsmith dolls.](image_url)
INSIGHTFUL, CREDIBLE AND CAPTIVATING

There are few things we love more than hearing visitor stories—some of those “ah ha” moments. One of our Member families, the Dericos, have been devoted supporters for more than 5 years and they continue to make exciting discoveries in the museums. On one visit, she says they decided to take the “long way” through the Cincinnati History Museum to Holiday Junction. She says, “To our surprise and amazement, we’d been missing out on so much! Since then, we’ve been back three or four times. We’ve met many of the people who stroll about the town…. we met the farmer, the printer, the young lady who reads the stories, and Bennie. All of them have been exceptional at relating to my kids and teaching them about that specific period in Cincinnati history. They really have made that town come alive for my children.” It’s sentiments like these that let us know we’re doing it right for our Members, supporters and the community. And it turns out that little Owen Derico has decided he wants to design museum exhibits when he grows up, so we’ve got to nurture his career aspirations now in addition to his learning!

This fiscal year, our membership reached its peak at 24,349 households. Despite economic challenges, members are choosing to continue to support us in record numbers. We’re seeing this reflected in attendance numbers as well. This past fiscal year we once again exceeded one million visitors building-wide.

Our volunteer support has also reached its peak with 136,121 volunteer hours contributed by more than 850 volunteers. That is equal to 65 full-time positions and carries an estimated dollar value of more than $2,000,000! “I consider our volunteers to be the backbone of our wonderful institution”, says Angie Smorey, director of volunteer services. “The fact that they are willing to share one of their greatest commodities—their gift of time—is priceless, and we are extremely grateful for all they do.”

Volunteers interact with visitors every day in exhibits like our Machine Tool exhibit, in the Cincinnati History Museum.
One key group is our Cincinnati Heritage Programs volunteers who have been leading historic tours of Union Terminal and other heritage sites all over the city for more than 30 years. This group is incredibly dedicated to Museum Center and to sharing the history of our region. They lead tours on Union Terminal, Rookwood Pottery, the Brewery District, Cincinnati’s seven hills, prominent Cincinnati families like the Crosleys and the Tafts, and many, many more. Not only does this group commit an incredible amount of time and energy, but they also bring in considerable revenue for Museum Center. Heritage Programs Tours and presentations brought in more than $50,000 this fiscal year. We thank them, and all of our volunteers, for all that they do.

We were very fortunate to receive two very generous major contributions to the Regenerations campaign this fiscal year. The Robert and Adele Schiff Family Foundation completed a pledge of $1 million to support both the growth of endowment and the annual operations of Museum Center over five years. And the Harold C. Schott Foundation awarded grant of $1 million toward endowment. The Union Terminal President’s Office will be named in honor of Harold C. Schott in recognition of this generous gift.

We are further grateful to our partners in the corporate community for a robust year in corporate Business Partner gifts and sponsorships. Highlights include gifts from Procter & Gamble, The PNC Foundation, Mr. and Mrs. Carl H. Lindner Jr. (American Financial Group) and Duke Energy Foundation, Frisch’s Restaurants and JP Morgan Chase. We are also grateful for noteworthy gifts in kind from Dinsmore & Shohl LLP, Greater Cincinnati Waterworks, Cincinnati Bell and Hewlett Packard, Cincinnati Marriott at RiverCenter, Landor, Validex LLC, Vehr Communications and M. Böhlke Veneer Corp.

We share the accomplishments of the past year with you, all of our supporters. Those of you who have advocated for us—by voting yes, becoming a member, volunteering or making a financial contribution can be proud. Today, we are thriving and are poised for a bright future.
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*$ Indicates a gift made via The Greater Cincinnati Foundation.
** Indicates a gift made via Fidelity Charitable Gift Fund.
† Indicates donor has recently passed away.

These donors have made gifts or pledges to the Regenerations Campaign from July 1, 2007 to June 30, 2010. The Regenerations Campaign raises endowment support for Cincinnati Museum Center.

Every effort has been made to ensure accuracy. If you have a change or correction, please contact our Advancement Services Department at (513) 287-7074.
## Annual Fund and Mission Support

### Grand Rotunda Society

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- Lucile and Richard Durrell
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If you have made provisions for Cincinnati Museum Center in your estate plans and would like to be included in the Legacy Society, please inform us.

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**OPERATING REVENUE**

$15,461,090

- Contributions & Support: 21%
- Admissions: 22%
- Membership: 11%
- Food, Parking, Retail & Rentals: 14%
- Program Fees & Exhibit Rentals: 4%
- Hamilton County Levy Support: 17%
- Endowment: 6%
- Other: 5%

- Contributions & Support: 21%
- Admissions: 22%
- Membership: 11%
- Food, Parking, Retail & Rentals: 14%
- Program Fees & Exhibit Rentals: 4%
- Hamilton County Levy Support: 17%
- Endowment: 6%
- Other: 5%

**OPERATING EXPENDITURES**

$15,094,851

- Exhibits, Educational Programs & Research: 46%
- Visitor/Member Services: 9%
- Retail: 4%
- Marketing & PR: 4%
- Building: 20%
- Fundraising: 4%
- Support Services: 11%
- Interest: 1%
- Capital Maintenance/ Purchases: 1%

**STATEMENT OF ACTIVITIES RECAP**

**REVENUES**

- $25,000,000
- $20,000,000
- $15,000,000
- $10,000,000
- $5,000,000
- $0

2006 2007 2008 2009 2010

These revenues include operating and capital contributions.
Source: Audited financial statements.

**CASH & INVESTMENTS**

- $20,000,000
- $18,000,000
- $16,000,000
- $14,000,000
- $12,000,000
- $10,000,000
- $8,000,000
- $6,000,000
- $4,000,000
- $2,000,000
- $0

2006 2007 2008 2009 2010

Includes additional contributions to principal.
Source: Audited financial statements.
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Gwen L. Robinson
Sean L. Rugless, ex-officio
President and CEO, Greater Cincinnati and Northern Kentucky African American Chamber of Commerce
Christopher Smitherman, ex-officio
President & CEO, N.A.A.C.P. Cincinnati
Dwight Tillery
Carla D. Walker
David W. Weaver
Dan Yount

These lists include advisory board members who served for any part of the fiscal year (July 1, 2009 to June 30, 2010).